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Description

The Fleet Operations Department provides City departments with comprehensive fleet management services, largely by providing a dependable fleet of over 4,500 motive vehicles and equipment. As the #12th ranked Leading Fleet and 38th ranked Green Fleet in America, the Department also provides the following core services in support of the City's fleet and overall City operations:

- Repair and Maintenance of Motive Vehicles and Equipment
- Acquisition and Disposition Services for Motive Vehicles and Equipment
- Fuel System Management
- Telematics System Management
- 24 Hour Fuel Availability/Delivery
- 24 Hour Maintenance and Monitoring of 15 Fuel Islands
- 24 Hour Road Call Services
- Maintenance of 19 Car/Truck Wash Facilities
- Maintenance of a Citywide Rental Fleet, exceeding 100 motive vehicles and pieces of equipment Citywide
- Citywide Driver/Operator Training
- Citywide Metal Fabrication Services
- Body Shop Services
- Citywide Mobile Welding Services
- Motive Vehicle and Equipment Lifecycle Analysis
- · Asset Management including Maintenance and Repair Tracking and Lifecycle Analysis
- Forecasting, Analysis and Oversight of approximately \$100M annually in Operating, Vehicle

Replacement and CIP Budget. The Facilities Services Division provides a range of services including citywide facilities maintenance and repair, for all Asset Owning Departments including the General Fund.

The vision is:

An award-winning fleet recognized for its safety, dependability, and reduction of greenhouse gasses.

The mission is:

Provide our customers, the employees of the City of San Diego, with comprehensive fleet management services by delivering environmentally-friendly, safe, and dependable vehicles, equipment, and fuel.

Goals and Objectives

Goal 1: Provide quality fleet services efficiently and economically

- Provide excellent customer service
- Improve communications to our customers
- Provide safe and dependable vehicles

Goal 2: Advance a Green Fleet program

- Reduce greenhouse gas emissions
- Evaluate all Fleet replacements and additional viable alternative fuel options

Goal 3: Continue to develop a trained and certified team of professionals

- Continue monitoring and improvement of a comprehensive safety and training program
- Promote professional certifications throughout all levels of the organization

Goal 4: Improve internal controls and accountability

- Improve internal fleet operations through enhanced utilization of the fleet management information system
- Improve policies and procedures to ensure consistency and efficiency throughout all levels of the organization

Goal 5: Provide quality, safe, reliable facility services

- Maintain facilities
- Provide high quality customer service



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Department Summary

| | FY2020 | FY2021 | FY2022 | FY2021-2022 |
|-------------------------------|-------------------|-------------------|-------------------|--------------------|
| | Actual | Budget | Proposed | Change |
| FTE Positions (Budgeted) | 206.25 | 206.25 | 206.25 | 0.00 |
| Personnel Expenditures | \$ 21,584,213 | \$ 22,500,876 | \$ 22,361,394 | \$ (139,482) |
| Non-Personnel Expenditures | 82,864,764 | 120,622,567 | 106,877,591 | (13,744,976) |
| Total Department Expenditures | \$ 104,448,977 | \$ 143,123,443 | \$ 129,238,985 | \$ (13,884,458) |
| Total Department Revenue | \$ 107,038,666 | \$ 129,301,214 | \$ 128,301,214 | \$ (1,000,000) |

Fleet Operations Operating Fund

Department Expenditures

| | FY2020 | FY2021 | FY2022 | FY2021-2022 |
|----------------------|------------------|------------------|------------------|-----------------|
| | Actual | Budget | Proposed | Change |
| Fleet Administration | \$ 15,482,867 | \$ 18,022,521 | \$ 17,229,559 | \$ (792,962) |
| Fleet Maintenance | 37,036,821 | 36,728,066 | 37,436,086 | 708,020 |
| Vehicle Acquisition | 845,173 | 751,575 | 851,425 | 99,850 |
| Total | \$ 53,364,861 | \$ 55,502,162 | \$ 55,517,070 | \$ 14,908 |

Department Personnel

| | FY2020 | FY2021 | FY2022 | FY2021-2022 |
|----------------------|--------|--------|----------|-------------|
| | Budget | Budget | Proposed | Change |
| Fleet Administration | 34.00 | 33.00 | 33.00 | 0.00 |
| Fleet Maintenance | 168.25 | 167.25 | 167.25 | 0.00 |
| Vehicle Acquisition | 4.00 | 6.00 | 6.00 | 0.00 |
| Total | 206.25 | 206.25 | 206.25 | 0.00 |

Significant Budget Adjustments

| organicanic Budget / tajustinents | | | |
|--|---------|--------------|---------|
| | FTE | Expenditures | Revenue |
| Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 \$ | (136,485) \$ | - |
| Chollas Containment Wash Area Upgrade Addition of non-personnel expenditures associated to an upgrade to the Chollas wash area drainage system. | 0.00 | 200,000 | - |
| Rose Canyon Solid Waste Drying Containment Area Upgrade Addition of non-personnel expenditures associated to upgrades to Rose Canyon solid waste drying containment area. | 0.00 | 150,000 | - |
| Safety Program Reorganization Addition of 1.00 Program Coordinator to increase oversight of the safety and training program. | 0.00 | 16,129 | - |

Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---------|--------------|-------------|
| Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave. | 0.00 | (19,126) | - |
| Capital Expenditure Reduction Reduction of non-personnel expenditures due to anticipated savings in capital expenditures. | 0.00 | (50,000) | - |
| Revised Expenditure Adjustment to reflect revised expenditure projections. | 0.00 | (51,000) | - |
| Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (349,424) | - |
| Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements. | 0.00 | 254,814 | - |
| Rental Rate Reduction Adjustment to reflect revised revenue projections. | 0.00 | - | (1,000,000) |
| Total | 0.00 \$ | 14,908 \$ | (1,000,000) |

Expenditures by Category

| | FY2020 Actual | FY2021 Budget | FY2022 Proposed | FY2021-2022 Change |
|------------------------|------------------|------------------|--------------------|-----------------------|
| PERSONNEL | | | - | |
| Personnel Cost | \$ 12,231,970 | \$ 12,394,663 | \$ 12,243,144 | \$ (151,519) |
| Fringe Benefits | 9,351,168 | 10,106,213 | 10,118,250 | 12,037 |
| PERSONNEL SUBTOTAL | 21,583,137 | 22,500,876 | 22,361,394 | (139,482) |
| NON-PERSONNEL | | | | |
| Supplies | \$ 13,985,030 | \$ 13,094,915 | \$ 13,095,507 | \$ 592 |
| Contracts | 5,550,233 | 5,750,965 | 5,440,532 | (310,433) |
| Information Technology | 784,690 | 1,895,546 | 2,099,360 | 203,814 |
| Energy and Utilities | 11,272,594 | 12,202,790 | 12,163,207 | (39,583) |
| Other | 4,794 | 4,826 | 4,826 | - |
| Transfers Out | - | 1,633 | 1,633 | - |
| Capital Expenditures | 184,383 | 50,611 | 350,611 | 300,000 |
| NON-PERSONNEL SUBTOTAL | 31,781,723 | 33,001,286 | 33,155,676 | 154,390 |
| Total | \$ 53 364 861 | \$ 55 502 162 | \$ 55 517 070 | \$ 14 908 |

Revenues by Category

| | FY2020 | FY2021 | FY2022 | FY2021-2022 |
|-------------------------|------------------|------------------|------------------|-------------------|
| | Actual | Budget | Proposed | Change |
| Charges for Services | \$ 55,039,863 | \$ 54,795,094 | \$ 53,795,094 | \$ (1,000,000) |
| Other Revenue | 530,063 | 368,349 | 368,349 | - |
| Rev from Money and Prop | 123,211 | 140,000 | 140,000 | - |
| Transfers In | 158,723 | 28,296 | 28,296 | - |
| Total | \$ 55,851,860 | \$ 55,331,739 | \$ 54,331,739 | \$ (1,000,000) |

| | iei Expenditures | | | | | | |
|----------|---|--------|--------|----------|----------------------|-----------|------------------------|
| Job | | FY2020 | FY2021 | FY2022 | | | |
| Number | Job Title / Wages | Budget | Budget | Proposed | Sala | ry Range | Total |
| | es, and Wages | | | | | | |
| 20000011 | Account Clerk | 2.00 | 2.00 | | \$ 33,613 - | 40,456 \$ | 77,637 |
| 20000024 | Administrative Aide 2 | 1.00 | 1.00 | 1.00 | 45,448 - | 54,766 | 45,448 |
| 20000253 | Apprentice 1-Fleet Technician | 2.00 | 2.00 | 0.00 | 34,070 - | 45,448 | - |
| 20000254 | Apprentice 2-Fleet Technician | 0.00 | 0.00 | 2.00 | 42,598 - | 53,976 | 103,892 |
| 20000443 | Assistant Fleet Technician | 27.00 | 27.00 | 27.00 | 40,934 - | 48,797 | 1,278,222 |
| 20000119 | Associate Management Analyst | 2.00 | 2.00 | 2.00 | 57,699 - | 69,722 | 132,666 |
| 20000193 | Body and Fender Mechanic | 5.00 | 5.00 | 5.00 | 47,341 - | 56,763 | 268,233 |
| 20001101 | Department Director | 1.00 | 1.00 | 2.00 | 63,128 - | 239,138 | 336,000 |
| 20001161 | Deputy Director | 1.00 | 1.00 | 0.00 | 50,128 - | 184,330 | 330,000 |
| 20001100 | Equipment Operator 2 | 1.00 | 1.00 | 1.00 | 44,138 - | 52,770 | 48,780 |
| 20000438 | Equipment Painter | 2.00 | 2.00 | 2.00 | 47,341 - | 56,763 | 104,104 |
| 20000438 | Equipment Trainer | 1.00 | 1.00 | 2.00 | 50,752 - | 61,381 | 114,596 |
| 21000191 | Fleet Attendant | 2.00 | 2.00 | 2.00 | 34,154 - | 40,602 | 79,151 |
| 20000774 | Fleet Manager | 4.00 | 4.00 | 4.00 | 81,931 - | 99,258 | 397,032 |
| 20000774 | Fleet Manager Fleet Parts Buyer | 4.00 | 4.00 | 4.00 | 47,632 - | 57,699 | 220,729 |
| | _ | 1.00 | 1.00 | 1.00 | 47,632 - 54,787 - | | |
| 20000182 | Fleet Parts Buyer Supervisor | | | | | 66,622 | 66,186 |
| 20000062 | Fleet Repair Supervisor | 10.00 | 10.00 | 10.00 | 66,602 - | 80,600 | 792,002 |
| 21000195 | Fleet Team Leader | 10.00 | 10.00 | 11.00 | 55,952 - | 68,702 | 741,563 |
| 20000420 | Fleet Technician | 76.25 | 76.25 | 76.25 | 49,629 - | 59,509 | 4,422,426 |
| 20000293 | Information Systems Analyst 3 | 1.00 | 1.00 | 1.00 | 63,336 - | 76,586 | 76,586 |
| 20000618 | Machinist | 1.00 | 1.00 | 1.00 | 49,234 - | 58,989 | 58,989 |
| 20000439 | Master Fleet Technician | 17.00 | 17.00 | 16.00 | 53,373 - | 63,939 | 959,628 |
| 20000644 | Metal Fabrication Supervisor | 2.00 | 2.00 | 2.00 | 57,949 - | 70,075 | 132,102 |
| 20000445 | Motive Service Technician | 2.00 | 2.00 | 2.00 | 36,483 - | 43,722 | 85,874 |
| 20000680 | Payroll Specialist 2 | 1.00 | 1.00 | 1.00 | 40,726 - | 49,171 | 49,171 |
| 20001234 | Program Coordinator | 1.00 | 1.00 | 2.00 | 30,160 - | 147,160 | 276,235 |
| 20001222 | Program Manager | 1.00 | 1.00 | 1.00 | 50,128 - | 184,330 | 117,229 |
| 20000847 | Safety Officer | 1.00 | 1.00 | 0.00 | 61,797 - | 74,630 | - |
| 20000015 | Senior Management Analyst | 2.00 | 2.00 | 1.00 | 63,336 - | 76,586 | 76,586 |
| 20000951 | Stock Clerk | 9.00 | 9.00 | 9.00 | 32,074 - | 38,709 | 331,352 |
| 20000955 | Storekeeper 1 | 4.00 | 4.00 | 4.00 | 36,941 - | 44,304 | 175,344 |
| 20000970 | Supervising Management Analyst | 1.00 | 1.00 | 2.00 | 71,240 - | 86,320 | 156,966 |
| 20001041 | Training Supervisor | 1.00 | 1.00 | 0.00 | 63,336 - | 76,586 | _ |
| 20001041 | Welder | 10.00 | 10.00 | 10.00 | 47,341 - | 56,763 | 557,698 |
| 20001030 | ASE Cert | 10.00 | 10.00 | 10.00 | 47,541 | 30,703 | 40,456 |
| | ASE Master Cert Budgeted Personnel | | | | | | 124,150 (1,037,236) |
| | Expenditure Savings Class B | | | | | | 61,620 |
| | Exceptional Performance Pay-Classified | | | | | | 3,000 |
| | Night Shift Pay | | | | | | 161,285 |
| | Overtime Budgeted | | | _ | | | 440,944 |

Personnel Expenditures

| Job | | FY2020 | FY2021 | FY2022 | | |
|-------------|-------------------------|--------|--------|----------|--------------|------------|
| Number | Job Title / Wages | Budget | Budget | Proposed | Salary Range | Total |
| | Plant/Tank Vol Cert Pay | | | | | 36,270 |
| | Standby Pay | | | | | 8,843 |
| | Termination Pay Annual | | | | | 27,063 |
| | Leave | | | | | |
| | Vacation Pay In Lieu | | | | | 70,194 |
| | Welding Certification | | | | | 24,128 |
| FTE, Salari | es, and Wages Subtotal | 206.25 | 206.25 | 206.25 | \$ | 12,243,144 |

| | FY2020 Actual | FY2021 Budget | FY2022 Proposed | FY2021-2022 Change |
|-----------------------------------|------------------|------------------|--------------------|-----------------------|
| Fringe Benefits | | | | 8. |
| Employee Offset Savings | \$ 30,869 | \$ 31,768 | \$ 25,656 | \$ (6,112) |
| Flexible Benefits | 2,158,384 | 2,424,355 | 2,550,305 | 125,950 |
| Insurance | 846 | - | - | - |
| Long-Term Disability | - | 39,506 | 47,097 | 7,591 |
| Medicare | 170,807 | 169,451 | 166,766 | (2,685) |
| Other | 48,167 | - | - | - |
| Other Post-Employment Benefits | 1,185,504 | 1,190,950 | 1,164,320 | (26,630) |
| Retiree Medical Trust | 12,361 | 12,147 | 14,556 | 2,409 |
| Retirement 401 Plan | 9,919 | 9,256 | 8,635 | (621) |
| Retirement ADC | 4,013,372 | 4,267,566 | 4,630,552 | 362,986 |
| Retirement DROP | 50,974 | 53,449 | 39,113 | (14,336) |
| Risk Management Administration | 228,846 | 200,416 | 201,668 | 1,252 |
| Supplemental Pension Savings Plan | 756,426 | 774,969 | 804,154 | 29,185 |
| Unemployment Insurance | 17,179 | 17,547 | 17,058 | (489) |
| Workers' Compensation | 667,514 | 914,833 | 448,370 | (466,463) |
| Fringe Benefits Subtotal | \$ 9,351,168 | \$ 10,106,213 | \$ 10,118,250 | \$ 12,037 |
| Total Personnel Expenditures | | | \$ 22,361,394 | |

Fleet Operations Replacement Fund

Department Expenditures

| | FY2020 | FY2021 | FY2022 | FY2021-2022 |
|---------------------|------------------|---------------------|---------------|--------------|
| | Actual | Budget | Proposed | Change |
| Fleet Maintenance | \$ (28,316) | \$ - \$ | - \$ | - |
| Fleet Services | 1,087 | - | - | - |
| Vehicle Acquisition | 51,112,432 | 87,621,281 | 73,721,915 | (13,899,366) |
| Total | \$ 51,085,203 | \$ 87,621,281 \$ | 73,721,915 \$ | (13,899,366) |

Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---------|-----------------|---------|
| Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 \$ | 2,800,634 \$ | |
| One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021. | 0.00 | (16,700,000) | - |
| Total | 0.00 \$ | (13,899,366) \$ | - |

Expenditures by Category

| | FY2020 Actual | FY2021 Budget | FY2022 Proposed | FY2021-2022 Change |
|------------------------|------------------|------------------|--------------------|-----------------------|
| PERSONNEL | | | • | |
| Personnel Cost | \$ 595 | \$ - | \$ - | \$ - |
| Fringe Benefits | 480 | - | - | - |
| PERSONNEL SUBTOTAL | 1,075 | - | - | - |
| NON-PERSONNEL | | | | |
| Supplies | \$ 1,396,803 | \$ - | \$ - | \$ - |
| Contracts | 355,405 | - | - | - |
| Transfers Out | - | 16,700,000 | - | (16,700,000) |
| Capital Expenditures | 37,646,878 | 58,251,465 | 58,251,465 | - |
| Debt | 11,685,041 | 12,669,816 | 15,470,450 | 2,800,634 |
| NON-PERSONNEL SUBTOTAL | 51,085,203 | 87,621,281 | 73,721,915 | (13,899,366) |
| Total | \$ 51,085,203 | \$ 87,621,281 | \$ 73,721,915 | \$ (13,899,366) |

Revenues by Category

| | FY2020 | FY2021 | FY2022 | | FY2021-2022 |
|----------------------|------------------|------------------|------------------|---|-------------|
| | Actual | Budget | Proposed | | Change |
| Charges for Services | \$ 39,894,567 | \$ 37,882,652 | \$ 37,882,652 | 5 | - |
| Other Revenue | 11,292,239 | 36,086,823 | 36,086,823 | | - |
| Total | \$ 51,186,806 | \$ 73,969,475 | \$ 73,969,475 | 5 | - |

| | FY2020 Actual | FY2021 Budget | FY2022 Proposed | FY2021-2022 Change |
|-----------------------------------|------------------|------------------|--------------------|-----------------------|
| Fringe Benefits | | | • | |
| Flexible Benefits | \$ 138 | \$ - \$ | - \$ | - |
| Medicare | 8 | - | - | - |
| Other Post-Employment Benefits | 73 | - | - | - |
| Retiree Medical Trust | 1 | - | - | - |
| Retirement ADC | 197 | - | - | - |
| Risk Management Administration | 15 | - | - | - |
| Supplemental Pension Savings Plan | 46 | - | - | - |
| Unemployment Insurance | 1 | - | - | - |
| Workers' Compensation | 1 | - | - | - |
| Fringe Benefits Subtotal | \$ 480 | \$ - \$ | - \$ | - |

| | FY2020 | FY2021 | FY2022 | FY2021-2022 |
|------------------------------|--------|--------|----------|-------------|
| | Actual | Budget | Proposed | Change |
| Total Personnel Expenditures | | \$ | - | |

Revenue and Expense Statement (Non-General Fund)

| Fleet Operations Operating Fund | FY2020 Actual | FY2021* Budget | FY2022** Proposed |
|--|------------------|-------------------|----------------------|
| BEGINNING BALANCE AND RESERVES | | | |
| Balance from Prior Year | \$ 767,384 | \$ 2,230,238 | \$ 1,730,067 |
| Continuing Appropriation - CIP | 1,890,531 | 2,395,297 | 2,076,508 |
| TOTAL BALANCE AND RESERVES | \$ 2,657,914 | \$ 4,625,535 | \$ 3,806,574 |
| REVENUE | | | |
| Charges for Services | \$ 55,039,863 | \$ 54,795,094 | \$ 53,795,094 |
| Other Revenue | 530,063 | 368,349 | 368,349 |
| Revenue from Use of Money and Property | 123,211 | 140,000 | 140,000 |
| Transfers In | 158,723 | 28,296 | 28,296 |
| TOTAL REVENUE | \$ 55,851,860 | \$ 55,331,739 | \$ 54,331,739 |
| TOTAL BALANCE, RESERVES, AND REVENUE | \$ 58,509,774 | \$ 59,957,274 | \$ 58,138,313 |
| CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE | | | |
| CIP Expenditures | \$ 515,832 | \$ - | \$ - |
| TOTAL CIP EXPENSE | \$ 515,832 | \$ - | \$ - |
| OPERATING EXPENSE | | | |
| Personnel Expenses | \$ 12,231,970 | \$ 12,394,663 | \$ 12,243,144 |
| Fringe Benefits | 9,351,168 | 10,106,213 | 10,118,250 |
| Supplies | 13,985,030 | 13,094,915 | 13,095,507 |
| Contracts | 5,550,233 | 5,750,965 | 5,440,532 |
| Information Technology | 784,690 | 1,895,546 | 2,099,360 |
| Energy and Utilities | 11,272,594 | 12,202,790 | 12,163,207 |
| Other Expenses | 4,794 | 4,826 | 4,826 |
| Transfers Out | - | 1,633 | 1,633 |
| Capital Expenditures | 184,383 | 50,611 | 350,611 |
| TOTAL OPERATING EXPENSE | \$ 53,364,861 | \$ 55,502,162 | \$ 55,517,070 |
| TOTAL EXPENSE | \$ 53,880,693 | \$ 55,502,162 | \$ 55,517,070 |
| RESERVES | | | |
| Continuing Appropriation - CIP | \$ 2,395,297 | \$ 2,395,297 | \$ 2,076,508 |
| TOTAL RESERVES | \$ 2,395,297 | \$ 2,395,297 | \$ 2,076,508 |
| BALANCE | \$ 2,233,784 | \$ 2,059,815 | \$ 544,735 |
| TOTAL BALANCE, RESERVES, AND EXPENSE | \$ 58,509,774 | 59,957,274 | 58,138,313 |

^{*} At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

^{**} Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Revenue and Expense Statement (Non-General Fund)

| | FY2020 | FY2021* | FY2022** |
|--------------------------------------|-------------------|-------------------|-------------------|
| Fleet Operations Replacement Fund | Actual | Budget | Proposed |
| BEGINNING BALANCE AND RESERVES | | | |
| Balance from Prior Year | \$ 43,155,648 | \$ 36,305,683 | \$ 41,829,005 |
| Continuing Appropriation - Operating | 50,941,006 | 57,925,353 | 27,665,856 |
| TOTAL BALANCE AND RESERVES | \$ 94,096,654 | \$ 94,231,036 | \$ 69,494,860 |
| REVENUE | | | |
| Charges for Services | \$ 39,894,567 | \$ 37,882,652 | \$ 37,882,652 |
| Other Revenue | 11,292,239 | 36,086,823 | 36,086,823 |
| TOTAL REVENUE | \$ 51,186,806 | \$ 73,969,475 | \$ 73,969,475 |
| TOTAL BALANCE, RESERVES, AND REVENUE | \$ 145,283,460 | \$ 168,200,511 | \$ 143,464,335 |
| OPERATING EXPENSE | | | |
| Personnel Expenses | \$ 595 | \$ - | \$ - |
| Fringe Benefits | 480 | - | - |
| Supplies | 1,396,803 | - | - |
| Contracts | 355,405 | - | - |
| Transfers Out | - | 16,700,000 | - |
| Capital Expenditures | 37,646,878 | 58,251,465 | 58,251,465 |
| Debt Expenses | 11,685,041 | 12,669,816 | 15,470,450 |
| TOTAL OPERATING EXPENSE | \$ 51,085,203 | \$ 87,621,281 | \$ 73,721,915 |
| TOTAL EXPENSE | \$ 51,085,203 | \$ 87,621,281 | \$ 73,721,915 |
| RESERVES | | | |
| Continuing Appropriation - Operating | \$ 57,925,353 | \$ 57,925,353 | \$ 27,665,856 |
| TOTAL RESERVES | \$ 57,925,353 | \$ 57,925,353 | \$ 27,665,856 |
| BALANCE | \$ 36,272,904 | \$ 22,653,877 | \$ 42,076,564 |
| TOTAL BALANCE, RESERVES, AND EXPENSE | \$ 145,283,460 | 168,200,511 | \$ 143,464,335 |

^{*} At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

^{**} Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Department Summary

| | FY2020 | FY2021 | FY2022 | FY2021-2022 |
|-------------------------------|------------------|------------------|------------------|-----------------|
| | Actual | Budget | Proposed | Change |
| FTE Positions (Budgeted) | 211.50 | 176.33 | 174.50 | (1.83) |
| Personnel Expenditures | \$ 17,820,002 | \$ 15,704,262 | \$ 16,405,059 | \$ 700,797 |
| Non-Personnel Expenditures | 5,797,540 | 6,521,251 | 6,518,001 | (3,250) |
| Total Department Expenditures | \$ 23,617,542 | \$ 22,225,513 | \$ 22,923,060 | \$ 697,547 |
| Total Department Revenue | \$ 5,778,443 | \$ 5,159,922 | \$ 4,923,756 | \$ (236,166) |

General Fund

Department Expenditures

| | FY2020 | FY2021 | FY2022 | FY2021-2022 |
|---------------------|------------------|------------------|---------------------|-------------|
| | Actual | Budget | Proposed | Change |
| Facilities | \$ 23,583,592 | \$ 22,504,347 | \$ 22,923,060 \$ | 418,713 |
| Facilities Services | 33,951 | (278,834) | - | 278,834 |
| Total | \$ 23,617,542 | \$ 22,225,513 | \$ 22,923,060 \$ | 697,547 |

Department Personnel

| | FY2020 | FY2021 | FY2022 | FY2021-2022 |
|---------------------|--------|--------|----------|-------------|
| | Budget | Budget | Proposed | Change |
| Facilities | 210.50 | 176.33 | 174.50 | (1.83) |
| Facilities Services | 1.00 | 0.00 | 0.00 | 0.00 |
| Total | 211.50 | 176.33 | 174.50 | (1.83) |

Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|--|-----------|--------------|---------|
| Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | (1.83) \$ | 712,752 \$ | - |
| Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements. | 0.00 | 242,425 | - |
| Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals. | 0.00 | (5,951) | - |
| Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave. | 0.00 | (11,955) | - |
| Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide. | 0.00 | (51,007) | - |

Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|-----------|--------------|-----------|
| Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (188,717) | _ |
| One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021. | 0.00 | - | (236,166) |
| Total | (1.83) \$ | 697,547 \$ | (236,166) |

Expenditures by Category

| | FY2020 Actual | FY2021 Budget | FY2022 Proposed | FY2021-2022 Change |
|------------------------|------------------|------------------|--------------------|-----------------------|
| PERSONNEL | | | | |
| Personnel Cost | \$ 10,536,865 | \$ 9,447,465 | \$ 9,388,895 | \$ (58,570) |
| Fringe Benefits | 7,283,137 | 6,256,797 | 7,016,164 | 759,367 |
| PERSONNEL SUBTOTAL | 17,820,002 | 15,704,262 | 16,405,059 | 700,797 |
| NON-PERSONNEL | | | | |
| Supplies | \$ 1,546,837 | \$ 1,921,348 | \$ 1,922,203 | \$ 855 |
| Contracts | 2,945,862 | 3,085,387 | 3,023,199 | (62,188) |
| Information Technology | 399,761 | 499,868 | 742,293 | 242,425 |
| Energy and Utilities | 467,882 | 599,085 | 414,743 | (184,342) |
| Other | 4,417 | 5,000 | 5,000 | - |
| Capital Expenditures | 22,220 | - | - | - |
| Debt | 410,562 | 410,563 | 410,563 | - |
| NON-PERSONNEL SUBTOTAL | 5,797,540 | 6,521,251 | 6,518,001 | (3,250) |
| Total | \$ 23,617,542 | \$ 22,225,513 | \$ 22,923,060 | \$ 697,547 |

Revenues by Category

| | FY2020 | FY2021 | FY2022 | FY2021-2022 |
|----------------------|-----------------|-----------------|-----------------|-----------------|
| | Actual | Budget | Proposed | Change |
| Charges for Services | \$ 5,591,670 | \$ 5,159,922 | \$ 4,923,756 | \$ (236,166) |
| Other Revenue | 27,426 | - | - | - |
| Transfers In | 159,348 | - | - | <u>-</u> |
| Total | \$ 5,778,443 | \$ 5,159,922 | \$ 4,923,756 | \$ (236,166) |

| | ici =xpciiaicaics | | | | | | | |
|--------------|-----------------------------|--------|--------|----------|-------|--------|----------|--------------|
| Job | | FY2020 | FY2021 | FY2022 | | | | |
| Number | Job Title / Wages | Budget | Budget | Proposed | | Salaı | ry Range | Total |
| FTE, Salarie | s, and Wages | | | | | | | |
| 20000011 | Account Clerk | 2.00 | 2.00 | 2.00 | \$ 33 | ,613 - | 40,456 | \$ 80,103 |
| 20000012 | Administrative Aide 1 | 2.00 | 1.00 | 1.00 | 39 | ,458 - | 47,528 | 47,528 |
| 20000024 | Administrative Aide 2 | 2.00 | 1.00 | 1.00 | 45 | ,448 - | 54,766 | 53,671 |
| 20000241 | Apprentice 1-Electrician (5 | 2.00 | 0.00 | 0.00 | 34 | ,611 - | 46,155 | - |
| | Yr) | | | | | | | |
| 20000245 | Apprentice 1-HVACR | 3.00 | 1.00 | 1.00 | 38 | ,168 - | 50,877 | 50,877 |
| | Technician | | | | | | | |
| 20000259 | Apprentice 1-Plumber | 1.00 | 0.00 | 0.00 | 34 | ,611 - | 46,155 | - |
| | | | | | | | | |

| | iel Expenditures | | | | | | |
|----------|---|--------|--------|----------|----------|----------|-----------|
| Job | | FY2020 | FY2021 | FY2022 | | | |
| Number | Job Title / Wages | Budget | | Proposed | | ry Range | Total |
| 20000242 | Apprentice 2-Electrician (5 Yr) | 0.00 | 0.00 | 2.00 | 49,026 - | 57,699 | 115,398 |
| 20000260 | Apprentice 2-Plumber | 0.00 | 1.00 | 0.00 | 43,264 - | 54,808 | - |
| 20000119 | Associate Management | 1.00 | 1.00 | 1.00 | 57,699 - | 69,722 | 69,722 |
| | Analyst | | | | ŕ | • | • |
| 20000201 | Building Maintenance Supervisor | 11.00 | 10.08 | 10.00 | 65,998 - | 79,830 | 798,300 |
| 20000205 | Building Service Supervisor | 2.00 | 2.00 | 2.00 | 48,797 - | 59,010 | 118,020 |
| 20000224 | Building Service Technician | 25.00 | 21.42 | 21.00 | 35,568 - | 42,328 | 881,647 |
| 20000202 | Building Supervisor | 5.00 | 3.08 | 4.00 | 42,432 - | 50,939 | 201,718 |
| 20000234 | Carpenter | 15.00 | 15.00 | 15.00 | 46,363 - | 55,494 | 808,598 |
| 20000235 | Carpenter Supervisor | 2.00 | 2.00 | 2.00 | 52,499 - | 63,586 | 125,900 |
| 20000617 | Construction Estimator | 2.00 | 0.00 | 0.00 | 57,304 - | 69,306 | - |
| 20000352 | Custodian 1 | 0.00 | 0.08 | 0.00 | 30,160 - | 31,200 | - |
| 20000354 | Custodian 2 | 18.50 | 17.50 | 17.50 | 30,160 - | 33,342 | 557,461 |
| 20000355 | Custodian 3 | 1.00 | 1.00 | 1.00 | 30,930 - | 36,254 | 36,254 |
| 20001168 | Deputy Director | 1.00 | 1.00 | 1.00 | 50,128 - | 184,330 | 132,309 |
| 20000408 | Electrician | 16.00 | 16.00 | 13.00 | 50,253 - | 60,341 | 740,503 |
| 20000413 | Electrician Supervisor | 2.00 | 1.00 | 1.00 | 57,304 - | 69,306 | 69,306 |
| 20000468 | Grounds Maintenance Worker 2 | 5.00 | 0.25 | 0.00 | 33,883 - | 40,310 | - |
| 20000499 | Heating Technician | 2.00 | 0.00 | 0.00 | 50,257 - | 60,334 | - |
| 20000500 | Heating, Ventilation, and Air Conditioning Supervisor | 2.00 | 2.00 | 2.00 | 63,170 - | 76,419 | 152,838 |
| 20000833 | HVACR Technician | 13.00 | 14.00 | 14.00 | 55,411 - | 66,498 | 873,257 |
| 20000290 | Information Systems Analyst 2 | 1.00 | 1.00 | 1.00 | 57,699 - | 69,722 | 69,722 |
| 20000613 | Locksmith | 2.00 | 2.00 | 2.00 | 47,174 - | 56,410 | 111,692 |
| 20000667 | Painter | 20.00 | 20.08 | 20.00 | 44,387 - | 53,310 | 1,026,087 |
| 20000668 | Painter Supervisor | 2.00 | 2.00 | 2.00 | 50,565 - | 61,110 | 122,220 |
| 20000172 | Payroll Specialist 1 | 1.00 | 0.00 | 0.00 | 38,938 - | 46,862 | - |
| 20000680 | Payroll Specialist 2 | 1.00 | 1.00 | 1.00 | 40,726 - | 49,171 | 48,188 |
| 20000701 | Plant Process Control Electrician | 1.00 | 0.17 | 0.00 | 66,435 - | 79,768 | - |
| 20000709 | Plasterer | 3.00 | 2.00 | 2.00 | 48,547 - | 58,198 | 115,523 |
| 20000711 | Plumber | 12.00 | 10.17 | 12.00 | 50,253 - | 60,341 | 708,021 |
| 20000713 | Plumber Supervisor | 1.00 | 1.00 | 1.00 | 57,304 - | 69,306 | 69,306 |
| 20001222 | Program Manager | 1.00 | 1.00 | 1.00 | 50,128 - | 184,330 | 121,888 |
| 20000760 | Project Assistant | 1.00 | 1.00 | 0.00 | 61,755 - | 74,402 | - |
| 20000761 | Project Officer 1 | 2.00 | 2.00 | 2.00 | 71,094 - | 85,862 | 147,140 |
| 20000842 | Roofer | 7.00 | 7.00 | 7.00 | 42,328 - | 50,710 | 350,921 |
| 20000841 | Roofing Supervisor | 1.00 | 1.00 | 1.00 | 48,131 - | 58,219 | 57,055 |
| 20000847 | Safety Officer | 1.00 | 1.00 | 1.00 | 61,797 - | 74,630 | 73,137 |
| 20000222 | Senior Building | 1.00 | 1.00 | 1.00 | 82,077 - | 99,258 | 99,258 |
| | Maintenance Supervisor | | | | | | |
| 20000966 | Senior HVACR Technician | 8.00 | 7.08 | 7.00 | 58,178 - | 69,846 | 487,525 |
| 20000826 | Senior Locksmith | 1.00 | 1.00 | 1.00 | 49,566 - | 59,301 | 49,566 |
| 20000015 | Senior Management | 1.00 | 0.08 | 0.00 | 63,336 - | 76,586 | - |
| | Analyst | | | | • | • | |
| 20000945 | Stadium Groundskeeper | 2.00 | 0.17 | 0.00 | 40,227 - | 48,152 | - |
| 20000949 | Stadium Maintenance | 5.00 | 0.17 | 0.00 | 40,227 - | 48,152 | - |
| | Technician | | | | • | - | |

| Job | | FY2020 | FY2021 | FY2022 | | |
|--------------|--|--------|--------|----------|-----------------|-----------|
| Number | Job Title / Wages | Budget | Budget | Proposed | Salary Range | Total |
| 20000970 | Supervising Management Analyst | 1.00 | 1.00 | 1.00 | 71,240 - 86,320 | 86,320 |
| | Budgeted Personnel Expenditure Savings | | | | | (518,190) |
| | Electrician Cert Pay | | | | | 12,068 |
| | Night Shift Pay | | | | | 1,667 |
| | Overtime Budgeted | | | | | 151,504 |
| | Split Shift Pay | | | | | 6,539 |
| | Termination Pay Annual | | | | | 32,496 |
| | Leave | | | | | |
| | Vacation Pay In Lieu | | | | | 45,832 |
| FTE, Salarie | es, and Wages Subtotal | 211.50 | 176.33 | 174.50 | \$ | 9,388,895 |

| | FY2020 Actual | FY2021 Budget | FY2022 Proposed | FY2021-2022 Change |
|-----------------------------------|------------------|------------------|--------------------|-----------------------|
| Fringe Benefits | | | | |
| Employee Offset Savings | \$ 19,769 | \$ 17,171 | \$ 18,463 | \$ 1,292 |
| Flexible Benefits | 2,110,635 | 1,846,933 | 2,011,954 | 165,021 |
| Long-Term Disability | - | 31,889 | 38,293 | 6,404 |
| Medicare | 162,182 | 133,522 | 132,825 | (697) |
| Other | 17,394 | - | - | - |
| Other Post-Employment Benefits | 1,196,036 | 1,031,001 | 1,013,534 | (17,467) |
| Retiree Medical Trust | 15,573 | 14,537 | 15,744 | 1,207 |
| Retirement 401 Plan | 13,852 | 9,233 | 10,535 | 1,302 |
| Retirement ADC | 2,451,597 | 1,967,545 | 2,447,809 | 480,264 |
| Retirement DROP | 37,252 | 34,033 | 16,628 | (17,405) |
| Risk Management Administration | 231,009 | 173,496 | 175,551 | 2,055 |
| Supplemental Pension Savings Plan | 670,333 | 644,141 | 648,129 | 3,988 |
| Unemployment Insurance | 16,003 | 14,147 | 13,880 | (267) |
| Workers' Compensation | 341,504 | 339,149 | 472,819 | 133,670 |
| Fringe Benefits Subtotal | \$ 7,283,137 | \$ 6,256,797 | \$ 7,016,164 | \$ 759,367 |
| Total Personnel Expenditures | | | \$ 16,405,059 | |



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